

ESTEBAN TAPPELLA



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PROFESSIONAL PROFILE

I am social scientist, with a MSc in Development Studies and a PhD in Human Ecology. I have post graduate studies in impact evaluation, participatory evaluation, outcome mapping, evaluation of sustainability and qualitative evaluation. I am professor and researcher at the National University of San Juan, Argentina. Since 2016 I am the director of the Research Program on Labor, Environmental and Society (PETAS) (www.petas-unsj.org). Since 2019 I am member of the Coordination team of EvalParticipativa, the Community of Practice and Learning for Participatory Evaluation for Latin America and the Caribbean ([www.evalparticipativa.net/en/](https://evalparticipativa.net/en/))

As a freelance consultant I have more than thirty years of increasing professional responsibilities and experience in the field of social development, project management, monitoring and evaluation in areas such as agriculture, rural and sustainable development, and training of community leaders and extension workers, both in the public and private sector; working for European Commission, the World Bank, FAO, UNDP, Action-Aid, Kellogg Foundation, DEval, Adveniat, among others. I am member of EvaluAR (Argentinean Evaluation Network) and RELAC (Latin American and Caribbean Network of Monitoring, Evaluation and Systematisation). I am also a documentary photographer (www.estebantapella.com).

EDUCATION

Name, place and country	Certificates, diplomas or degrees and academic distinctions obtained
Doctoral studies at Agricultural Sciences Department of National University of Córdoba, Argentina.	PhD in Agricultural and Social Science (cum laude). Thesis topic. <i>"Social and Environmental Heterogeneity and Ecosystem Services in the Dry Forest in Argentina. A multiactor and interdisciplinary oriented assessment"</i>
Institute of Social Studies The Hague, The Netherlands. Scholarship World Bank 2001	MASTER OF ART IN DEVELOPMENT STUDIES (cum laude)
Department of Social Sciences at the National University of San Juan, Argentina 1989	SOCIAL WORKER. Bachelor's Degree (cum laude)
POSTGRADUATE AND SPECIALISATION COURSES (only relevant courses to this proposal): (2016) Workshop 'Going Deep on Participatory and collaborative Approaches to Evaluation', conducted by J. Bradley Cousins, Hind Al Hudib and Lyn Shulha, American Evaluation Association, held in Atlanta, USA, October 25. (2016) Workshop 'The Seven Habits of Highly Utilized Evaluations', conducted by Kylie Hutchinson, as part of the Conference of the American Evaluation Association, held in Atlanta, USA, October 24. (2016) Workshop 'Applying Systems Concepts to the Evaluation / Review of An Evaluation Unit', conducted by Bob Williams and Marlene Läubli Loud, as part of the Conference of European Evaluation Society, Maastricht, September 26-30. (2008) Postgraduate course 'Evaluation of Sustainability', 7-22 October, Saarland, Germany. EASYECO Program, Research Institute for Managing Sustainability, Vienna University of Economics and Business Administration (Austria) and the Center for Evaluation (CEVal), Saarland University (Germany). (2008) Postgraduate course 'Ecosystem Services and Society', January 21 to February 1, in Centro de Investigación en Ecosistemas (CIECO), Universidad Autónoma de Mexico (UNAM), Morelia, México. (2007) Postgraduate course in 'Ecologic Anthropology and Environmental Conflicts' Universidad Nacional de Córdoba, from August to September. (2007) Postgraduate course in 'Methodologies for Qualitative Research', National Council of Scientific Research and Technologies (CONICET), Buenos Aires, 27-31 August, 2007).	

MEMBERSHIP OF PROFESSIONAL AND ACADEMIC ORGANIZATIONS

- Member of the Coordination team of EvalParticipativa: Community of Practice and Learning for Participatory Evaluation for Latin America and the Caribbean (<https://evalparticipativa.net/en/>)
- Member of Diversus Network for Research on Biodiversity and Sustainability www.nucleodiversus.org
- Member of the Scientific Committee of the Mexican Journal of Evaluation, REMEVAL, belonging to the National Academy of Evaluators of Mexico Aceval A.C.
- Member of the Editorial Committee of the Journal of Policy Evaluation (JPEVAL) of the Spanish Evaluation Society and the Network for Good Practices in Evaluation of the Polytechnic University of Valencia.
- Member of the Academic Committee of Master Programmes on "Social Policy" and "Public Policy and Territorial Development" at Social Sciences Department, National university of San Juan (Argentina)

LANGUAGES: Spanish as mother tongue. Excellent level of English (reading, spoken and written). Basic level of Portuguese and Italian.

DESCRIPTION OF RELEVANT WORK EXPERIENCE			
Date	Institution and contact	Position	Description
October 2024	CONFER Peru	Trainer	Technical consultancy for the design and development of the course ' Design and Management of Social Projects ' to 34 leaders of social organisations from different regions of Peru.
June to July 2024	Adveniat and the German Cooperation Agency KZE (Misereor) in Peru	Evaluator	Consultancy for the ex ante evaluation and monitoring of projects supported by KZE with 3 organisations: (1) Ecumenical Centre for Promotion and Social Action (CEDEPAS NORTE) in the towns of Chiquian, Huasta and Paclón in the province of Bolognesi, Ancash region; (2) Centre for Research and Promotion of Peasantry (CIPCA) in the Piura region, and (3) Pastoral Land Commission of the Apostolic Vicariate in 24 indigenous communities in the Alto Amazonas province.
Sept 2023 to May 2024	Adveniat and Fe y Alegría Panamá	Trainer	Technical consultancy for the design and development of the course " Management and evaluation of micro-projects for local development ", in different countries (Argentina, Panamá and Colombia) oriented to support leaders of social organisations from 12 countries.
March 2023	Andalusian Agency for International Development Cooperation (AACID)	Facilitator and evaluator	Evaluative consulting of the Participatory Evaluation of the Andalusian Development Cooperation Plan (PACODE III), in Seville, Spain.
March 2019 to December 2024	DEVAL (German Institute for Development Evaluation) and Universidad Nacional de San Juan	Team leader and project coordinator	Coordination of the EvalParticipativa initiative (see https://evalparticipativa.net/en/), a Community of Practice and Learning for Participatory Evaluation for Latin America and the Caribbean , supported by CONICET-UNSJ and Federal Ministry for Economic cooperation and Development.
May to October 2021	ENTORNO SOCIAL S.A., Santiago de Chile.	Consultant and Trainer (capacity building)	Technical consultancy and capacity building on Identification, management and evaluation of social development projects, from a Corporate Social Responsibility perspective . Design of a system for monitoring and evaluation of results and social impact.
March to Dec 2018	DEVAL (German Institute for Development Evaluation)	Facilitator and evaluator	Train the evaluation team members, design and facilitate the Participatory Evaluation process of two experiences in Chile : TECHO and Programa Servicio País de la Fundación Nacional para la Superación de la Pobreza.
June 2016 to Feb 2017	DEVAL (German Institute for Development Evaluation)	Trainer and evaluator	Design and facilitation of the Participatory Evaluation of Programa Nacional de Prevención y Atención del Cáncer en Valle la Estrella, Costa Rica .
Sep 2016	DEVAL (German Institute for Development Evaluation)	Trainer	Design and facilitation of a workshop on Participatory Evaluation with focus on use and learning , developed in DEval headquarters oriented to support DEval team. Germany
Nov-Dec 2015	DEVAL (German Institute for Development Evaluation)	Trainer and consultant	Design and coordination of training course for Central American Social Organization Leaders on "Participatory Evaluation with focus on use and learning" , organized by FOCEVAL Project (Fomento de las Capacidades de Evaluación en Centroamérica)
Dec 2015	UCAR (Unidad para el Cambio Rural) and The World Bank	Trainer	Design and coordination of an evaluation workshop for adopting lessons learned from the evaluation process in 79 Small Farmers Forestry Development Projects in different provinces in Argentina.
May-Sep 2015	UCAR (Unidad para el Cambio Rural) and The World Bank	Evaluator	Consultant to design and guide the Mid-term Evaluation of 12 Small Farmers Forestry Development Projects in provinces of Jujuy and Salta, northern Argentina.
June-July 2014	Ministry of Public Policy Evaluation (Benin)	Lecturer	Workshop on systematization of experiences, a learning-oriented evaluation methodology , developed during the Third Benin Evaluation Days
May 2014	Unidad para el Cambio Rural (UCAR) y la Fundación ArgenINTA,	Evaluator	Ex ante Evaluation of applied research projects submitted to Programme of Forestry Sustainability and Competitiveness, supported by The International Development Bank (IDB)
March 2014	The Food and Agriculture Organization (FAO)	Consultant on Evaluation	Participation as evaluator in the Expert Consultation on Experience Capitalization to design a learning curriculum on experience capitalization to be developed by FAO Knowledge Outreach Team
March 2014	AFREA (Cameroon)	Lecturer	Workshop on systematization of experiences, a learning-oriented evaluation methodology , developed during the

			conference of the African Evaluation Association (AFREA)
Sep to Dec 2013	National Ministry of Agriculture. Secretary of Forest Development. (Argentina)	Evaluator	Systematization of the experiences of 4 forest development programmes in different provinces of Argentina, implemented by Forest Secretary and supported by the World Bank.
April 2013	Inter-American Institute for Global Change Research	Team member Evaluator	Co-coordination of project design to submit proposals oriented to promote Initiatives on research and science-policy interface to the Training Institute Seed Grant Program (TISG). It was developed during the Colloquium on Knowledge Integration at the Science-Policy Interface (C2013) supported by the Inter-American Institute for Global Change Research.
Nov to Dec 2012	Centrum For Evaluation (CEval) CEval Consult GmbH (Costa Rica)	Lecturer	Professional and methodological planning, preparation, conduction and post-processing of two modules of the course "Train the Trainer in Evaluation" , as follows: (a) Evaluation in the public and institutional context in Latin America and Reporting, (b) Developing an organizational consultancy for the public sector.
Aug to Nov 2011	National Ministry of Agriculture. Secretary of Forest Development. (Argentina)	Lecturer	Training on Project Management, Monitoring and Evaluation , oriented to the Staff of the Agricultural Ministry (mainly agricultural and forest engineers working in 20 provinces for the implementation of the Forest Development Programme with Small Farmers). It was an extensive training, including the following topics: theory of change, project management, project identification and participatory appraisal, project design, ex ante evaluation, monitoring, final evaluation, systematization, etc.
Sep 2010	Red Argentina de Instituciones de Microfinanzas RADIM	Lecturer	Training on Evaluation of Rural Development Projects , oriented to young professionals working in NGOs and Public institutions in charge of Monitoring and Evaluation.
Nov 2009	National University of Córdoba (Argentina)	Evaluator	Member of the team in charge of doing a background and performance evaluation of three lecturers for the Social Planning course at the Social Science Department of this University.
Dec 2009	National Council for University Evaluation (CONEAU) (Argentina)	Evaluator	Ex-ante Evaluation of two master programmes on rural development to be implemented by two national universities en Misiones and Entre Rios, Argentina.
Sep, 2008	ActionAid International	Evaluator & Lecturer	Monitoring and Evaluation of systematization experience in ActionAid Guatemala. This experience was connected with preparation and approval of the comprehensive youth development law.
April, 2008	United Nation Development Program (UNDP)	Evaluator	Ex ante Evaluation of project 'Actions to reduce poverty and improve the living standards of mothers and children in Argentina, Paraguay and Uruguay'
Oct, 2007	ActionAid International	Lecturer	Design and development of a training course on Systematization of Experiences in ActionAid Americas (AAI) , and write a special document on the topic, Rio de Janeiro, Brasil,
May, 2007	National University of San Juan (Argentina)	Academic Evaluator	Evaluation of papers presented to the II International Congress of Philosophy
April to Dec 2007	World Bank	Evaluator	Part time contract to design and implement a Cluster Evaluation of the Sustainable Development initiative in San Juan and Córdoba provinces.
July, 2006	RELAC/UNICEF	Lecturer & evaluator	Design of E-learning Master Programme on Evaluation , starting in 2008, FLACSO Chile.
June 2005 to May 2006	World Bank	Evaluator	Part time contract to do the Cluster Evaluation of the experience of Kollas' organization in the highland community in Salta.
April to Dec 2005	Social and Agricultural Programme (Argentina)	Evaluator & Lecturer	Design and implement a training programme on micro-credit PSA Directors in 21 provinces.
Feb 2005 to Dec 2006	World Bank	Evaluator & Project management	Design and implement the ongoing evaluation system for sustainable development projects supported by the Global and Environmental Facility and National Park System in Argentina.
April to Dec 2005	IBRD – World Bank	Evaluator	Part time contract o do the impact evaluation of 42 productive projects, implemented in 3 provinces by the Programa Social Agropecuario with the auspicious of the World Bank.
May to Dec 2004	Social and Agricultural Programme (Argentina)	Evaluator	Part time contract to do the evaluation of financial performance and social impact of Programa Social agropecuario (PSA) and design policy implications for PSA Staff
May 2002 to June 2003	Kellogg Foundation	Evaluator	Part time contract to do the cluster evaluation of five large scale projects in the field of agro-ecology, food security and sustainable development.
June to Oct 2002	IBRD – world Bank and Programa Social Agropecuario	Evaluator	Part time contract to do the social impact evaluation of 24 productive projects in 2 provinces, implemented by Programa Social Agropecuario., partially supported by The World Bank.
April 1994 to Aug2000	Ministry of Agriculture (Argentina)	Director	Director of the Social and Agricultural Programme in San Juan province

LECTURER IN POSTGRADUATE COURSES

- (2025) **'Participatory Evaluations'** in the Diploma course "Evaluation Methods for Public Policy. Use of Evidence to Improve Government Interventions" National Autonomous University of Mexico (UNAM)
- (2025, 2024, 2023) **Diploma Course in Participatory Evaluation of Public Policies from Government**, Colegio de Jalisco, Mexico
- (2025 and 2024) **Diploma course 'Collective Strategies for Data Collection and Analysis'**, Department of Economics and Business of the University of Barcelona, Spain
- (2025, 2024, 2023) **Diploma course 'Participatory Evaluation'**, Technological University of Uruguay
- (2023, 2024, 2025) **Doctorate seminar "Evaluation of Development Policies and Programmes"**, PhD programme in Inclusive and Sustainable Development, Loyola University Seville, Spain
- (2023) Coordinator of the **workshop "Participatory Evaluation: concepts, methods and practical experiences"**, organised by the Subsecretariat of Evaluation of the National Secretariat of Planning of Ecuador and the Ministry of Economic and Social Inclusion (MIES) (18-22/09/23).
- (2023) **Diploma course in "Participatory Evaluation of Social Programmes"**, Department of Psychology, Universidad del Desarrollo, Chile
- (2022) **Trainer of the professional workshop "Participatory Evaluation: concepts, method and experiences"**, developed during the international conference on National Evaluation Capacities (NEC 2022), in Turin, Italy
- (2024, 2023, 2022, 2020, 2019, 2018, 2017, 2016, 2015) **Master course "Evaluation of Programmes and Projects"**, Master's Degree in Social Policies of the Social Sciences Department, National University of San Juan, Argentina
- (2019) **Postgraduate course 'Participatory Evaluation: concepts, methods and practice'**, developed IPDET, in Bern, Switzerland.
- (2014) **Visiting lecturer in the Diploma in Public Policy Evaluation at the National University of San Martín**, Buenos Aires, for the module Systematisation of Experiences, conceptual and methodological approach.
- (2012, 2011) Lecturer of the **course Systematisation of Experiences. Conceptual and methodological considerations to assess local scale interventions**, Department of Social Sciences, National university of San Juan.
- (2010) Lecturer for the Master's Degree in Local Development Policy and Management, course "**Formulation, Implementation and Evaluation of Local Development Projects**", national university of Córdoba, Argentina.
- (2008, 2009, 2010) Lecturer in the **Training Programme in Social Management and Public Policy**, Diploma on Project Evaluation, developed by FLACSO Chile and the Latin American Network of Evaluation, Monitoring and Systematisation (RELAC) in Santiago de Chile.
- (2006) **Visiting Professor at the University of Roskilde, Denmark**, for the course 'European Union and International Local Development Projects: Management and Evaluation Tools', which is part of the International Master's Degree in Economics and Administration.

RESEARCH SEMMINARS AND CONFERENCES (only last 10 years)

- (2025) Author and presenter of the paper **'Participatory Evaluation in Latin America: Experiences and Lessons Learned'**, seminar 'Evaluation for Transformation: Participation, Feminism, and Social Justice,' GLOCAL International Evaluation Week, organised by the Global Evaluation Initiative (GEI) (3 June 2025).
- (2025) Author and presenter at the book launch for **'Evaluation, Democracy and Transformation: Experiences of Participatory Evaluation in Latin America'**, GLOCAL International Evaluation Week, Global Evaluation Initiative (GEI) (2 June 2025).
- (2024) Author and presenter of the paper **'Participatory Evaluation in Latin America: Lessons Learned and Challenges'** at the Second Meeting of the Evaluando-ando Initiative, organised by the National Planning Secretariat of Ecuador, sponsored by the German Institute for Development Evaluation (DEval) and held on 30 August 2024.
- (2023) Author and Presenter of the paper **"Participatory Evaluation of Social Programmes in Latin America: Opportunities and Challenges for Training"**, presented during the webinar organised by the Faculty of Psychology of the Universidad Para el Desarrollo, Santiago de Chile (02/10/23).
- (2022) Author and Presenter of the paper **"Importance, justification and role of the University in the evaluation of the 2030 Agenda"**, Seminar "Internationalisation of Higher Education and the SDGs of the 2030 Agenda", Working Group on "Formulation and Management of International Projects", International Affairs Commission of the National Inter-University Council.
- (2022) Keynote speaker in the Open ceremony of the Latin America and the Caribbean Conference on Monitoring, Evaluation and Systematisation (ReLAC), with the topic **"Innovation as a commitment to the challenges of conducting evaluations in LAC"**, held in Quito, Ecuador, 15-19 November.
- (2022) Author and presenter in the round table on "Building robust Evaluation Policies for National Evaluation Systems.

What hurdles lie ahead, and battles need to be fought?", addressing the topic "**Challenges of segmentation of different evaluation structures in Argentina**", international Conference on National Evaluation Capacities (NEC 2022), organised by the UNDP Independent Evaluation Office and the Global Evaluation Initiative (GEI), in Turin, Italy, 25-28/10/22.

- (2022) Author and presenter of the paper "**The Use of Participatory Evaluation for the Promotion of Communities**", presented at the 10th International Conference of the Brazilian Monitoring and Evaluation Network (RBMA), 14/09/22.
- (2021) Author of "**Keys to facilitating participation in evaluation. Experiences in Latin America**", presented in the panel "Evaluations with participatory mechanisms: social technology innovation to improve the use of evaluation", developed in the framework of the International Evaluation Conference 2021, organised by the National Academy of Evaluators of Mexico (ACEVAL), from 8 to 12 /03/21.
- (2021) Author of "**The Monitoring and Evaluation landscape and the evaluator's career in the Latin American context**", at the Peer Professional Counselling Sessions for Young and Emerging Evaluators (P2p+), 28-01-21. The webinar was organised by the European Evaluation Society (EES), EvalYouth Global, EvalYouth LAC, the United Nations Population Fund (UNFPA) and the International Development Evaluation Association (IDEAS).
- (2020) Master Class on "**Participatory Evaluation. Conceptual and methodological considerations**", developed in the Master's Degree in Evaluation at the University of Costa Rica, October 2020.
- (2019) Author and presenter of "**Who is a good evaluator today?**", during Eval-Tabú Webinar, International Evaluation Week, Unicef, June 5, 2019.
- (2019) Master lecture "**How to improve quality in the evaluation of public policies? The role of evaluation standards from the perspective of Latin America**", held on 03/28 within the framework of Seminar 'Contributing from the University to the achievement of the Sustainable Development Goals (SDG), ETEA Foundation and the Loyola University Doctoral School, Spain.
- (2019) Master lecture "**Why do we evaluate? Evaluations that make a difference**", held on 03/29 at the Loyola University Seville campus, Spain.
- (2019) Co-author and presenter of the book "**Leaving a footprint: evaluation stories that made a difference**" at the German Institute of Evaluation for Development Cooperation (DEval), in Bonn, Germany, 02/25/2019
- (2019) Participation as an exhibitor in "**International Workshop on Institutionalization of the Capitalization of Experiences methodology**", held in Amsterdam from February 18 to 21, organized by the Technological Center for Agricultural and Rural Cooperation (CTA) with financial support from IFAD.
- (2016) Co-author and presenter of "**Evaluation Standards for Latin America and the Caribbean**", discussed at the American Evaluation Association conference, USA.
- (2016) Author and presenter of the paper "**Shared Learning and Participatory Evaluation: a case of Multistakeholder Systematization of the Sustainable Development Project in the Andes, Argentina**", discussed at the American Evaluation Association conference, USA.

RELEVANT PUBLICATIONS (only last ten years)

- TAPPELLA, E. (in press) '**Strategies for strengthening evaluation capacities**,' in D. Catalá Pérez and B. Colón (Eds), Evaluation of Public Policies in the Age of Transformation. Aranzadi Publishing House - LA LEY.
- CÁCERES, D. M., TAPPELLA, E., & CABROL, D. A. (2025). **Interdisciplinary, participatory, and multi-stakeholder research methods for studying ecosystems and their benefits**. Ecología Austral, 162–182.
<https://doi.org/10.25260/EA.25.35.1.0.2439>
- RODRÍGUEZ BILELLA, P.; TAPPELLA, E. (2024) "**Evaluation, democracy and transformation. Experiences of participatory evaluation in Latin America**", Coordinators of the publication. San Juan, Argentina: Vientosur. ISBN 978-950-605-947-7
- RODRÍGUEZ BILELLA, P.; TAPPELLA, E.; SANZ, J. C. (2024) **EvalParticipativa: A Community of Practice and Learning of Participatory Evaluation in the Latin America and the Caribbean Pandemic Context**. In The Oxford Handbook of Program Evaluation in the Global South. ANIS BEN BRIK (Editor): Oxford University Press. ISBN 978-3-96126-160-4
- TAPPELLA, E.; RODRÍGUEZ BILELLA, P. (2024). "**Strengthening evaluation capacities. Strategy, achievements and challenges of EvalParticipativa**". In Rodríguez Bilella, P. and Tapella, E. (eds.), Evaluation, democracy and transformation. Experiences of participatory evaluation in Latin America. San Juan, Argentina: Vientosur. ISBN 978-950-605-947-7
- ESPINOSA-FAJARDO, J., RODRÍGUEZ-BILELLA, P.; TAPPELLA, E. (2022). '**Principles for Stakeholder Involvement in Evaluation in Latin America**. American Journal of Evaluation, 45(3), 396-412
<https://doi.org/10.1177/10982140221123010>
- RODRÍGUEZ-BILELLA P., TAPPELLA E. (2022) **Evaluation in Argentina**, in Stockmann R., Meyer W., Szentmarjay L. (eds) The Institutionalisation of Evaluation in America. Palgrave Macmillan, Cham. https://doi.org/10.1007/978-3-030-81139-6_2
- TAPPELLA, E. (2021). "**An evaluation 'without' evaluators. Citizen participation in the 2030 Agenda**", Revista Brasileira de Avaliação, 10 (2).
- TAPPELLA, E., P. RODRIGUEZ BILELLA, J. C. SANZ, J. CHAVEZ TAFUR, J. ESPINOSA FAJARDO (2021) **Sowing and Harvesting**.

Participatory Evaluation Manual. DEval, Bonn, Germany.

- CÁCERES, D., E. TAPPELLA, D. CABROL Y L. ESTIGARRIBIA (2020) '**Land Use Change and Commodity Frontiers: Perceptions, Values, and Conflicts Over the Appropriation of Nature**' (Special Issue), Ecology & Biodiversity Conservation, in Case Studies in the Environment, 2020, pps. 1–15. electronic ISSN 2473-9510
- TAPPELLA, E. and J. C. SANZ (2019) '**The other perspective. Participatory evaluation and improvement of Cancer Prevention and Care Services in Valle de la Estrella, Costa Rica**', Journal of Public Policy Management and Analysis (GAPP) Nueva Época, No. 22, November-April 2019
- SANZ, J. C., E. TAPPELLA, A. MENESES (2019) '**Participatory Evaluation of Cancer Prevention and Care Services. A Case Study from Valle de la Estrella, Costa Rica**', in Cousins, J. Bradley (ed), Collaborative Approaches to Evaluation: Principles in Use, Chapter II, pp. 47-53, CA: Thousand Oaks - SAGE Publications. ISBN: 9781544344645 (paper back).
- TAPPELLA, E.; N. Naves (2019) '**Behind the trees, an opportunity to learn: the adoption of Experience Capitalization at the Forest Development Department In Argentina**', in CTA (2019) Experience capitalization: working towards its institutionalization. Experience Capitalization Series 12, pp 26-31, Wageningen, the Netherlands. ISBN 978-92-9081-662-1
- TAPPELLA, E.; P. RODRIGUEZ (2016) '**Planning and Evaluation of Development Initiatives in Complex Contexts: The Contribution of Theory of Change**', in Journal of Social and Human Sciences (REVIISE), vol. 8 No. 8, 2016, ISSN: 2250-5555)
- CÁCERES, D. M., E. TAPPELLA, F. QUÉTIER, AND S. DÍAZ (2015) '**The social value of biodiversity and ecosystem services from the perspectives of different social actors**', en Ecology and Society 20 (1): 62. <http://dx.doi.org/10.5751/ES-07297-200162>
- RODRIGUEZ BILELLA, P., E. TAPPELLA, S. MARTINIC V., L. SOBERÓN A., S. KLIER Y A. L. GUZMÁN (2016), '**Estándares de Evaluación para América Latina y el Caribe**', Ed Akian, Ciudad Autónoma de Buenos Aires, ISBN 978-987-42-1807-0.
- TAPPELLA, E y P. RODRIGUEZ (2016) '**Planificación y Evaluación de iniciativas de desarrollo en contextos complejos: el aporte de la Teoría del Cambio**', en Revista de Ciencias Sociales y Humanas (REVIISE), vol. 8 N° 8, 2016, ISSN: 2250-5555).
- TAPPELLA, E. y P. RODRÍGUEZ BILELLA (2014) '**Shared learning and participatory evaluation. The systematization approach to assess development interventions**', in Evaluation, vol. 20 no. 1 115-133, SAGE publications.

PREPARATION OF DISSEMINATION AND DIDACTIC TOOLS

- (2024) Concept and script for the **teaching guide for Participatory Assessment**, produced in [whiteboard animation format](#) (Spanish and English) based on the Siembra y Cosecha manual.
- (2023) Script and general direction of the [documentary series Siembra y Cosecha: Experiences of Participatory Evaluation in Latin America](#), consisting of 5 chapters produced in Costa Rica, Mexico, Guatemala, Chile and Colombia.
- (2024) Design of the [tool 'Conceptualising Participatory Evaluation'](#), consisting of two methodological instruments aimed at facilitating the construction of a shared conceptual framework around Participatory Evaluation. This tool was selected and published by the Knowledge Sharing Toolkit initiative, which published a collaborative and selected compilation of methods, tools, and resources for sharing knowledge in the field of international development, carried out with the support of the CGIAR ICT-KM programme, FAO, UNDP, UNICEF, and the KM4Dev community.
- (2024) Design of the '**Project Traffic Light**' [tool, intended to facilitate the ex-ante evaluation of a project](#), analyse its feasibility and guide its redesign. This tool was selected and published by the Knowledge Sharing Toolkit initiative, which published a collaborative and selected compilation of methods, tools and resources for sharing knowledge in the field of international development, produced with the support of the CGIAR ICT-KM programme, FAO, UNDP, UNICEF and the KM4Dev community.
- (2024) Design of the [tool 'What do we evaluate? Evaluation questions'](#), a tool designed to formulate sensitive and profound questions in a participatory, horizontal and non-imposing manner to guide an evaluation process.
- (2019) Design of the [simulation game 'Myths and Beliefs about Cancer'](#), a tool for reflecting on what is known and what remains to be learned about this disease, designed within the framework of the consultancy for the Participatory Evaluation of Cancer Prevention and Care Services in Valle de la Estrella, Limón province, Costa Rica. This tool was selected and published by the Knowledge Sharing Toolkit initiative (2025), which published a collaborative and selected compilation of methods, tools and resources for sharing knowledge in the field of international development, carried out with the support of the CGIAR ICT-KM programme, FAO, UNDP, UNICEF and the KM4Dev community.